# **UGA STAFF COMPETENCY MODEL**

The UGA Staff Competency Model identifies the critical behaviors and characteristics to successfully perform in a particular role—more specifically the Knowledge, Skills, Abilities, and Other Characteristics (KSAOs) it takes to perform well in a job. The Core Competencies are: Acts with Integrity, Communicates Effectively, Learns & Shares, Makes Sound Decisions, and Serves Others. The Leadership Competencies are: Champions Innovation & Supervises Others.

# **UGA Competencies and their KSAOs**

(Knowledge, Skills, Abilities, & Other Characteristics)

### **Core Competencies**



- Inclusive Excellence
- Trust and Respect
- Utilization of University Resources
- Work Ethic



- Active Listening
- Conflict Management
- Verbal CommunicationWritten Communication



- Finding and Applying Knowledge
- Learning Agility
- Sharing and Contributing
- University Knowledge



- Critical Thinking
- Judgment and Decision
   Making
- Process Improvement



- Cooperation and Teamwork
- Service Orientation

## Leadership Competencies



Champions

Change ManagementInnovation



Supervises Others

- Coaching and Development
- Delegation of Work
- Performance Management
- Staff Morale

## **Job Performance Competencies**

#### **Technical Knowledge:**

- Knows and understands the principle technical information required for their job.
- Contributes ideas for technical problem-solving or process improvements.
- Stays current with technical information required to adapt to job changes.

#### **Professional Skills:**

- Has the expertise and skills necessary to perform their job duties effectively and efficiently.
- Adopts and applies new skills to adapt to changes in their field.
- · Readily shares skills with others to meet unit goals.

#### **Job Performance:**

- Performs all job-associated tasks effectively, adequately implementing their technical knowledge and professional skills.
- Performs all job-associated tasks efficiently to meet unit goals in a timely manner.
- Adapts and remains productive in response to a fluctuating work environment.

### **Standard Operating Practices:**

- Maintains up-to-date knowledge of applicable work-related requirements.
- Initiates sound judgement and a high level of commitment to adhering to expectations.
- Promptly corrects and reports any known issues of noncompliance.

#### **Safe Work Practices:**

- Maintains up-to-date knowledge of applicable safe work practices.
- Initiates sound judgement and a high level of commitment to adhering to safe work practices.
- Stays alert and responsive to safety and security concerns, promptly reporting any known or suspected issues.

## **Rating Scale**

- **Role Model:** Consistently exceeds or delivers beyond expected standards for all behaviors. Influences others to perform better.
- **Exceeds Expectations:** Consistently delivers on expected standards and demonstrates a pattern of one or more of the role model behaviors.
- Consistently Delivers: Consistently meets standards. Demonstrates a strong understanding of roles and responsibilities. Requires little or no additional direction or support to achieve expected standards.
- **Developing:** Sometimes meets standards. Needs continued development (additional training/learning) or direction on one or more behaviors.
  - Needs Improvement: Does not consistently meet expected standards.

    Additional Direction and support are needed on several behaviors.

    \* Each KSAO will receive a rating. The KSAO rating will be averaged to create a competency rating. These ratings will also be applied to the Job Performance Competencies in Part II of the evaluation.

Scan the code to register for UGA Journeys: Understanding Your Connection to the Staff Competency Model. For more information, visit the Journeys webpage at https://hr.uga.edu/journeys/ or reach out to journeys@uga.edu.



